How Toronto's Shelter System Flow Data is Driving Change

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Background



Background

- The foundation of an effective Coordinated Access system
 - Requirement of federal Reaching Home funding
 - Consistent with approaches in many other North American jurisdictions
 - Part of the Canadian Alliance to End Homelessness Built for Zero campaign
- Collaboration between the City, the Toronto Alliance to End Homelessness (TAEH), and the Toronto Indigenous Community Advisory Board (TICAB)





- People experiencing homelessness in the shelter system in the last three months
- Work is underway to include people who are exclusively sleeping outdoors
- Enhancements underway to add racial identity and veteran status
- With time, this data will become a comprehensive snapshot of all people experiencing homelessness and Toronto will be one of the largest cities in North America with a quality By Name List





- Data is collected in intake into, or discharge from, a shelter, 24hour respite, warming centre, or hotel/motel shelter program
- Using the Shelter Management Information System (SMIS)
- Front-line staff enter information based on responses from people accessing services





- Measure progress towards achieving the vision of homelessness being rare, brief and non-recurring
- Provide a more comprehensive picture of the shelter system, rather than focusing exclusively on nightly occupancy and capacity
- Provide a better understanding of who is experiencing homelessness and how people are entering and exiting the system
- Best practice among North American cities who have seen reductions in chronic and veteran homelessness



Data overview



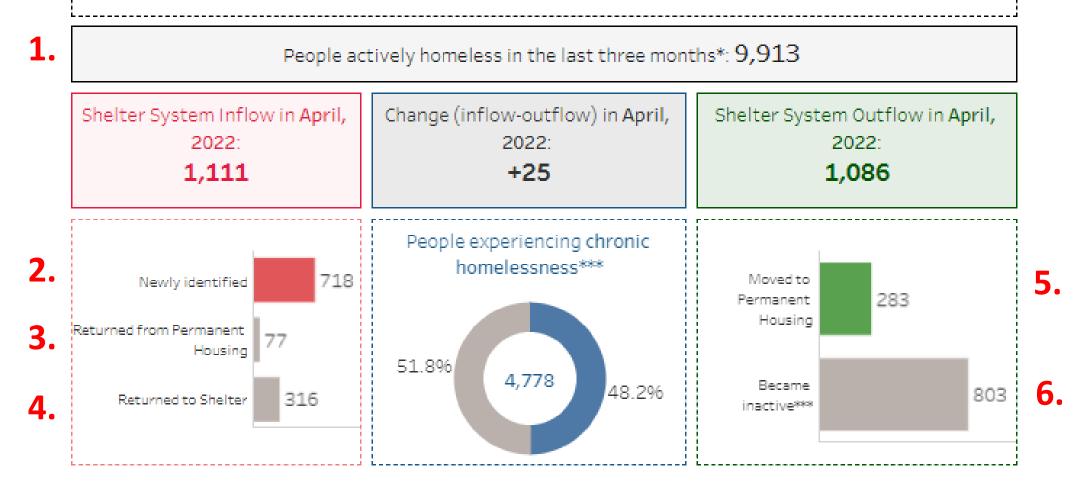
Dashboard details

- Two dashboards:
 - The Monthly Snapshot shows current reporting month
 The Historical Trends highlights changes over time
- Users are able to filter data by sub-populations and specific time periods using the built-in filtering tools
- Dashboards is updated monthly on City's website
- Data is also available on the City's open data portal



Shelter System Flow: Monthly Snapshot April, 2022

Shelter System Flow: Monthly Snapshot dashboard has 7 visualizations and 4 key performance indicators to comprehend monthly trends of shelter system flow across the city of Toronto.



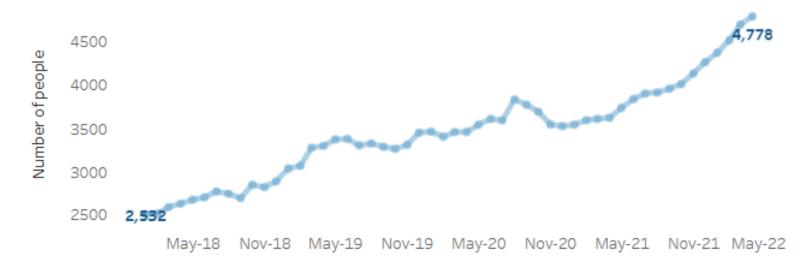
Shelter System Flow: Historical Trends

Shelter System Flow: Historical Trends dashboard has 6 visualization to depict historical trends of shelter system flow across the city of Toronto. Further, Select a Population Group, Select a Year, and Select a Month filters provide additional interactivity in the dashboard.

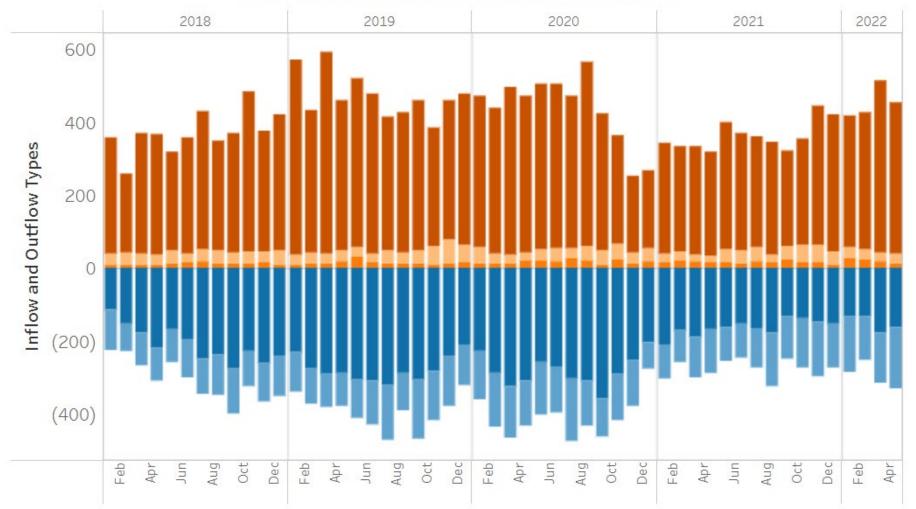
Select a Population Group

| Chronic | | | | • |
|---------|------------------|----------------------------------|-------------------|---|
| | Select a Year(s) | $\overline{\chi_{\mathrm{H}}}$ = | Select a Month(s) | |
| (All) | | ▼ (AII) | | • |

People actively homeless in the last 3 months



Detailed Inflow and Outflow each month



Color Legend for Detailed Inflow and Outflow each month

- Inflow Newly Identified
- Inflow Returned to shelter
- Inflow Returned from Permanent Housing

Outflow-Became inactive

Outflow - Moved to permanent housing

What impact has this data made?

Public discourse and service planning





- Use of data in staff reports to demonstrate need for different programs and funding, including provincial dollars for supportive housing
- Use of data in media with a more nuanced understanding of homelessness than nightly occupancy data alone
- Monthly housing and homelessness forums with partners at the Toronto Alliance to End Homelessness
- Data-informed Homelessness Response Service Plan
- Increased awareness of how many people move through our system each month



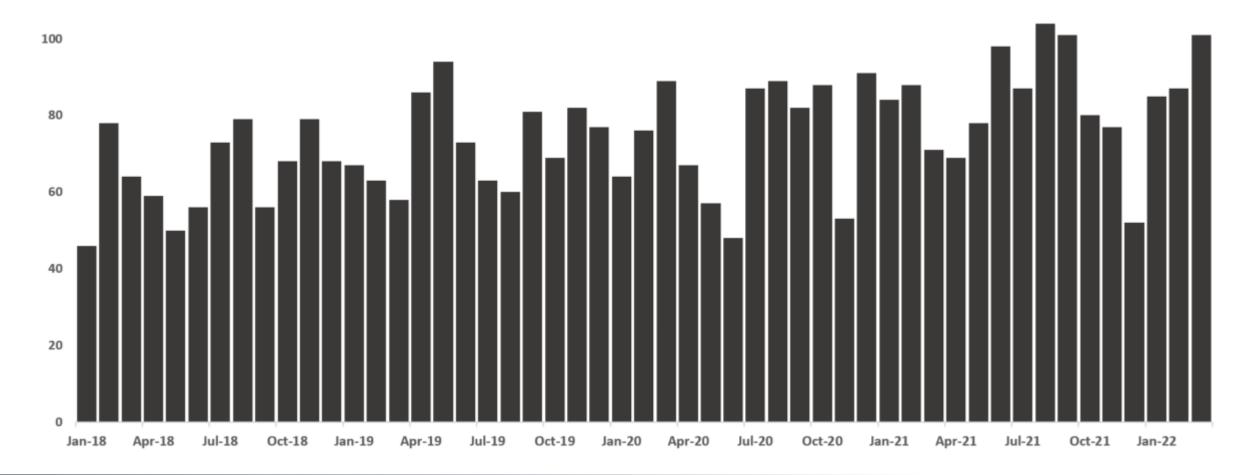
What impact has this data made?

Calculating rates of return to shelter from permanent housing



Returns to Shelter from Permanent Housing

Monthly return from permanent housing, Jan 2018 to Mar 2022

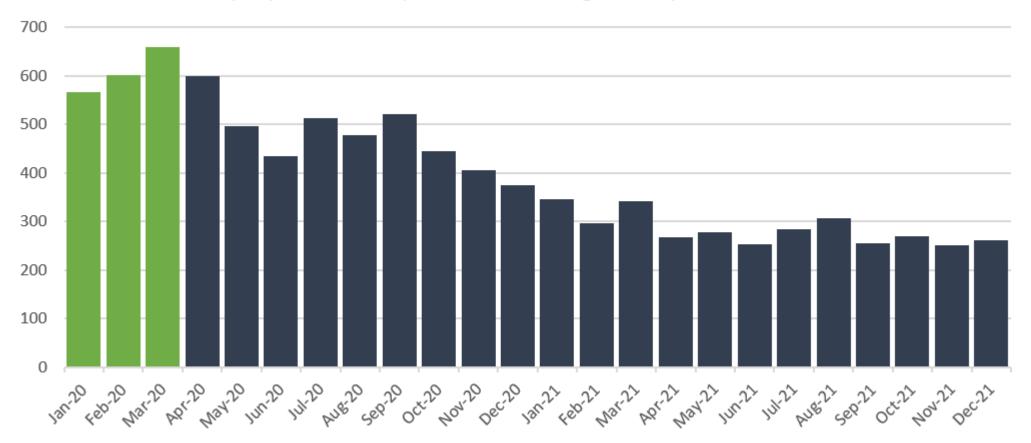




Data current as of January 2022

Calculating the Rate of Returns to Shelter from permanent housing – Cohort approach

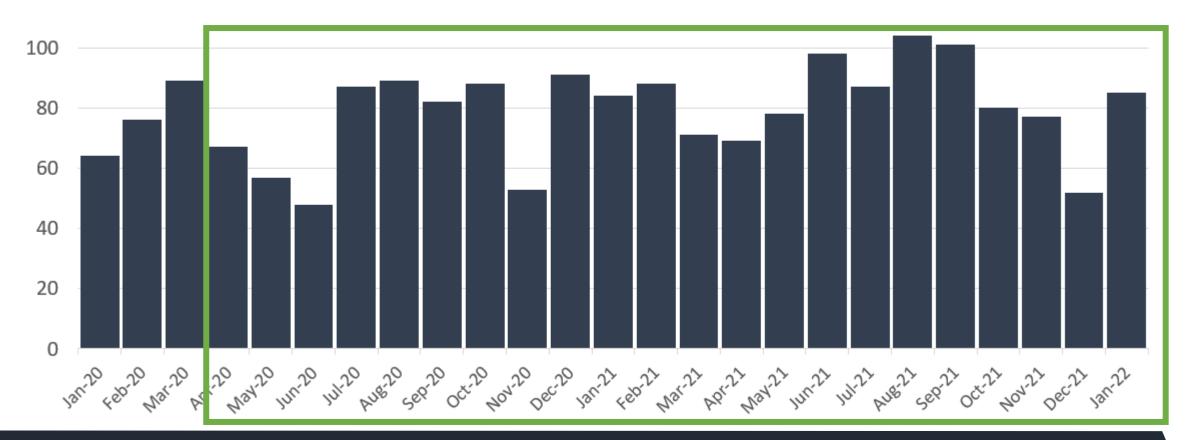
Number of people moved to permanent housing, January 2020 to December 2021





Calculating the Rate of Returns to Shelter from permanent housing – Cohort approach

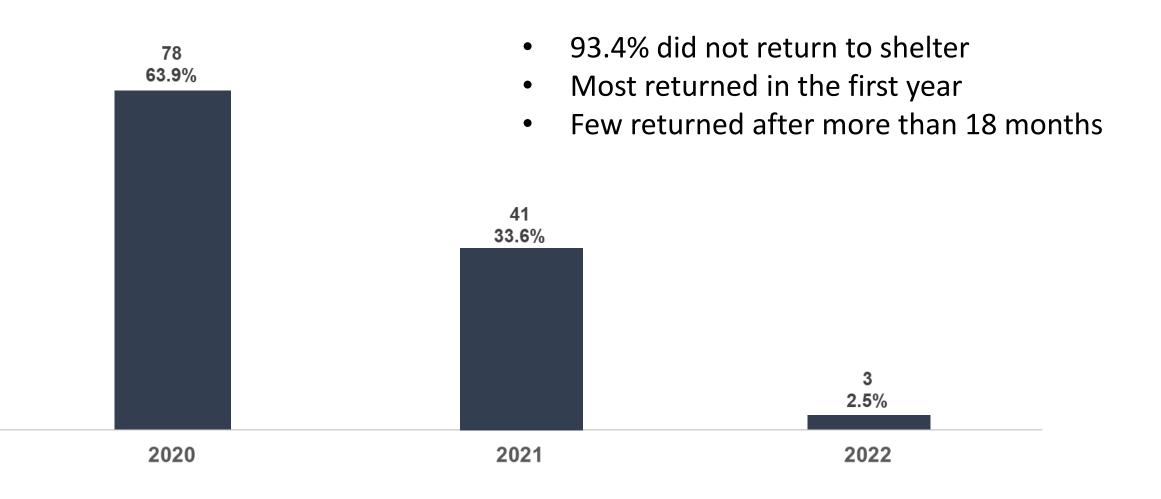
Monthly Returns from Permanent Housing, 2020 – January 2022





Data current as of January 2022

Findings: 6.6% have returned to shelter





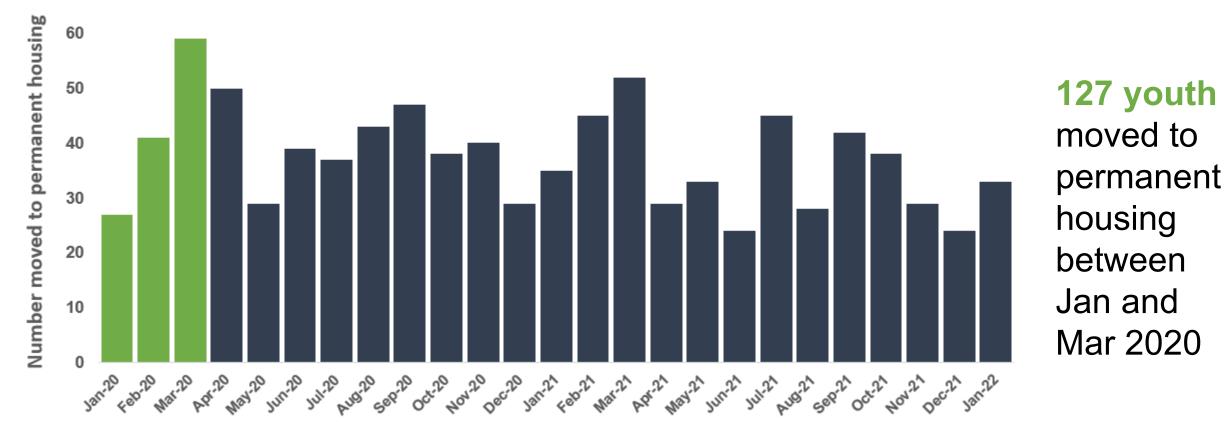
What impact has this data made?

Population specific analysis



Returns to shelter from permanent housing for Youth

Number of youth who moved to permanent housing per month, Jan 2020 to Jan 2022



70

Returns to shelter from permanent housing for Youth

Monthly number of Youth who returned to shelter from permanent housing, Jan 2020 to Jan 2022



23 youth

returned to shelter between April 2020 and December 2021. Return rate of **18.1%**

The median time to return to shelter was **188 days**

What impact has this data made?

Preventing returns to homelessness



Meet Jesse

Preventing returns to homelessness







- Jesse Moved to Permanent Housing in July 2021
- He was referred to a support worker, Calvin, who visited him once a week for the first couple of months
- Calvin lost touch with Jesse. He wouldn't answer the phone and didn't answer the door when he visited
- In December 2021, Jesse Returned from Permanent Housing

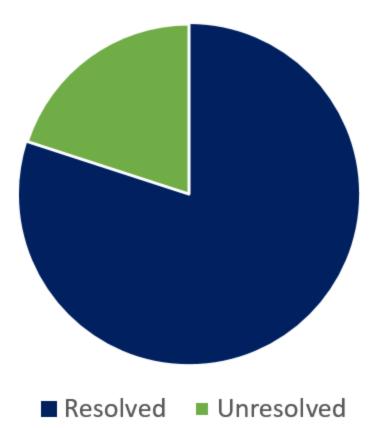


- Because we know Jesse had a home and a support worker, we were able to connect with Jesse and ask what happened
- Jesse let us know that his home had been taken over and he could no longer stay there, so he had returned to shelter
- With Jesse's permission, we reached out to Calvin who connected with the landlord to report the unit takeover
- The landlord removed the unwanted guests, changed the locks, and Calvin helped Jesse to move back into his home





July - December 2021







- The main reasons someone Returned from permanent housing have been
 - Unit takeover
 - Issues with neighbour
 - Delayed transition into housing
 - Data quality issues
- The individual impact is big, but it's also allowed us to think about some system-level changes



What next?



Next Steps

- Add people who are sleeping outdoors
- Add racial identity data
- Add veteran identity data
- Enhance our capacity to do complex analysis of this large data set



Questions?

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